

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

☒ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended June 30, 2025

or

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from ____ to ____
Commission File Number: 001-38432



Wyndham Hotels & Resorts, Inc.

(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction
of incorporation or organization)

22 Sylvan Way
Parsippany, New Jersey
(Address of principal executive offices)

82-3356232
(I.R.S. Employer
Identification No.)

07054
(Zip Code)

(973) 753-6000
(Registrant's telephone number, including area code)

None
(Former name, former address and former fiscal year, if changed since last report)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock	WH	New York Stock Exchange

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	<input checked="" type="checkbox"/>	Accelerated filer	<input type="checkbox"/>
Non-accelerated filer	<input type="checkbox"/>	Smaller reporting company	<input type="checkbox"/>
		Emerging growth company	<input type="checkbox"/>

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the last practicable date:
76,356,247 shares of common stock outstanding as of July 15, 2025.

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PART I — FINANCIAL INFORMATION

Item 1. Financial Statements (Unaudited).

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Stockholders of
Wyndham Hotels & Resorts, Inc.

Results of Review of Interim Financial Statements

We have reviewed the accompanying condensed consolidated balance sheet of Wyndham Hotels & Resorts, Inc. and subsidiaries (the “Company”) as of June 30, 2025, the related condensed consolidated statements of income, comprehensive income and equity for the three-month and six-month periods ended June 30, 2025 and 2024, and of cash flows for the six-month periods ended June 30, 2025 and 2024 and the related notes (collectively referred to as the “interim financial statements”). Based on our reviews, we are not aware of any material modifications that should be made to the accompanying interim financial statements for them to be in conformity with accounting principles generally accepted in the United States of America.

We have previously audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the consolidated balance sheet of the Company as of December 31, 2024, and the related consolidated statements of income, comprehensive income, cash flows, and equity for the year then ended (not presented herein); and in our report dated February 13, 2025, we expressed an unqualified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying condensed consolidated balance sheet as of December 31, 2024, is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it has been derived.

Basis for Review Results

The interim financial statements are the responsibility of the Company’s management. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our reviews in accordance with standards of the PCAOB. A review of interim financial statements consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with the standards of the PCAOB, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

/s/ Deloitte & Touche LLP

New York, New York
July 24, 2025

WYNDHAM HOTELS & RESORTS, INC.
CONDENSED CONSOLIDATED STATEMENTS OF INCOME
(In millions, except per share amounts)
(Unaudited)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Net revenues				
Royalties and franchise fees	\$ 147	\$ 144	\$ 272	\$ 260
Marketing, reservation and loyalty	165	150	281	267
Management and other fees	2	2	5	5
License and other fees	33	31	60	57
Other	50	39	95	80
Fee-related and other revenues	397	366	713	669
Cost reimbursements	—	1	—	2
Net revenues	397	367	713	671
Expenses				
Marketing, reservation and loyalty	162	155	300	285
Operating	25	17	45	36
General and administrative	31	32	61	60
Cost reimbursements	—	1	—	2
Depreciation and amortization	15	17	31	37
Restructuring	13	7	13	9
Transaction-related	1	5	1	46
Impairment	—	—	—	12
Separation-related	—	(12)	—	(11)
Total expenses	247	222	451	476
Operating income	150	145	262	195
Interest expense, net	34	30	68	59
Early extinguishment of debt	—	3	—	3
Income before income taxes	116	112	194	133
Provision for income taxes	29	26	45	31
Net income	\$ 87	\$ 86	\$ 149	\$ 102
Earnings per share				
Basic	\$ 1.13	\$ 1.07	\$ 1.92	\$ 1.27
Diluted	1.13	1.07	1.90	1.26

See Notes to Condensed Consolidated Financial Statements.

WYNDHAM HOTELS & RESORTS, INC.
CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
(In millions)
(Unaudited)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Net income	\$ 87	\$ 86	\$ 149	\$ 102
Other comprehensive income/(loss), net of tax				
Foreign currency translation adjustments	5	(1)	8	(3)
Unrealized (losses)/gains on cash flow hedges	(7)	(1)	(22)	9
Other comprehensive (loss)/income, net of tax	<u>(2)</u>	<u>(2)</u>	<u>(14)</u>	<u>6</u>
Comprehensive income	<u>\$ 85</u>	<u>\$ 84</u>	<u>\$ 135</u>	<u>\$ 108</u>

See Notes to Condensed Consolidated Financial Statements.

WYNDHAM HOTELS & RESORTS, INC.
CONDENSED CONSOLIDATED BALANCE SHEETS
(In millions, except per share amounts)
(Unaudited)

	June 30, 2025	December 31, 2024
Assets		
Current assets:		
Cash and cash equivalents	\$ 50	\$ 103
Trade receivables, net	319	271
Prepaid expenses	42	44
Other current assets	63	49
Total current assets	474	467
Property and equipment, net	98	94
Goodwill	1,525	1,525
Trademarks, net	1,235	1,230
Franchise agreements and other intangibles, net	307	318
Other non-current assets	659	589
Total assets	\$ 4,298	\$ 4,223
Liabilities and stockholders' equity		
Current liabilities:		
Current portion of long-term debt	\$ 45	\$ 43
Accounts payable	55	37
Deferred revenues	99	121
Accrued expenses and other current liabilities	261	265
Total current liabilities	460	466
Long-term debt	2,532	2,420
Deferred income taxes	321	332
Deferred revenues	220	169
Other non-current liabilities	195	186
Total liabilities	3,728	3,573
Commitments and contingencies (Note 10)		
Stockholders' equity:		
Preferred stock, \$0.01 par value, authorized 6.0 shares, none issued and outstanding	—	—
Common stock, \$0.01 par value, 103.2 and 102.8 issued as of June 30, 2025 and December 31, 2024	1	1
Treasury stock, at cost – 26.5 and 24.8 shares as of June 30, 2025 and December 31, 2024	(1,822)	(1,669)
Additional paid-in capital	1,651	1,647
Retained earnings	738	654
Accumulated other comprehensive income	2	17
Total stockholders' equity	570	650
Total liabilities and stockholders' equity	\$ 4,298	\$ 4,223

See Notes to Condensed Consolidated Financial Statements.

WYNDHAM HOTELS & RESORTS, INC.
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(In millions)
(Unaudited)

	Six Months Ended June 30,	
	2025	2024
Operating activities		
Net income	\$ 149	\$ 102
Adjustments to reconcile net income to net cash provided by/(used in) operating activities:		
Depreciation and amortization	31	37
Development advance notes amortization	14	11
Provision for doubtful accounts	6	1
Impairment	—	12
Deferred income taxes	(5)	(2)
Stock-based compensation	19	22
Loss on early extinguishment of debt	—	3
Net change in assets and liabilities:		
Trade receivables	(48)	(37)
Prepaid expenses	2	(13)
Other current assets	1	5
Accounts payable, accrued expenses and other current liabilities	21	(10)
Deferred revenues	29	15
Payments of development advance notes, net	(51)	(64)
Other, net	(39)	(5)
Net cash provided by operating activities	129	77
Investing activities		
Property and equipment additions	(19)	(16)
Loan advances, net	(52)	(15)
Net cash used in investing activities	(71)	(31)
Financing activities		
Proceeds from borrowings	242	1,703
Principal payments on long-term debt	(129)	(1,477)
Debt issuance costs	—	(1)
Dividends to stockholders	(65)	(63)
Repurchases of common stock	(153)	(186)
Exercise of stock options	5	15
Net share settlement of incentive equity awards	(22)	(18)
Other, net	—	(5)
Net cash used in financing activities	(122)	(32)
Effect of changes in exchange rates on cash, cash equivalents and restricted cash	1	(1)
Net (decrease)/increase in cash, cash equivalents and restricted cash	(63)	13
Cash, cash equivalents and restricted cash, beginning of period	113	66
Cash, cash equivalents and restricted cash, end of period	\$ 50	\$ 79

See Notes to Condensed Consolidated Financial Statements.

WYNDHAM HOTELS & RESORTS, INC.
CONDENSED CONSOLIDATED STATEMENTS OF EQUITY
(In millions)
(Unaudited)

	Common Shares Outstanding	Common Stock	Treasury Stock	Additional Paid-in Capital	Retained Earnings	Accumulated Other Comprehensive Income	Total Equity
Balance as of December 31, 2024	78	\$ 1	\$ (1,669)	\$ 1,647	\$ 654	\$ 17	\$ 650
Net income	—	—	—	—	61	—	61
Other comprehensive loss	—	—	—	—	—	(13)	(13)
Dividends	—	—	—	—	(32)	—	(32)
Repurchase of common stock	(1)	—	(76)	—	—	—	(76)
Net share settlement of incentive equity awards	—	—	—	(22)	—	—	(22)
Change in deferred compensation	—	—	—	10	—	—	10
Issuance of shares for restricted stock units vesting	1	—	—	—	—	—	—
Other	—	—	—	1	—	—	1
Balance as of March 31, 2025	78	\$ 1	\$ (1,745)	\$ 1,636	\$ 683	\$ 4	\$ 579
Net income	—	—	—	—	87	—	87
Other comprehensive loss	—	—	—	—	—	(2)	(2)
Dividends	—	—	—	—	(32)	—	(32)
Repurchase of common stock	(1)	—	(77)	—	—	—	(77)
Change in deferred compensation	—	—	—	9	—	—	9
Exercise of stock options	—	—	—	5	—	—	5
Other	—	—	—	1	—	—	1
Balance as of June 30, 2025	77	\$ 1	\$ (1,822)	\$ 1,651	\$ 738	\$ 2	\$ 570

	Common Shares Outstanding	Common Stock	Treasury Stock	Additional Paid-in Capital	Retained Earnings	Accumulated Other Comprehensive Income	Total Equity
Balance as of December 31, 2023	81	\$ 1	\$ (1,361)	\$ 1,599	\$ 488	\$ 19	\$ 746
Net income	—	—	—	—	16	—	16
Other comprehensive income	—	—	—	—	—	8	8
Dividends	—	—	—	—	(32)	—	(32)
Repurchase of common stock	—	—	(57)	—	—	—	(57)
Net share settlement of incentive equity awards	—	—	—	(17)	—	—	(17)
Change in deferred compensation	—	—	—	10	—	—	10
Balance as of March 31, 2024	81	\$ 1	\$ (1,418)	\$ 1,592	\$ 472	\$ 27	\$ 674
Net income	—	—	—	—	86	—	86
Other comprehensive loss	—	—	—	—	—	(2)	(2)
Dividends	—	—	—	—	(31)	—	(31)
Repurchase of common stock	(2)	—	(131)	—	—	—	(131)
Net share settlement of incentive equity awards	—	—	—	(1)	—	—	(1)
Change in deferred compensation	—	—	—	12	—	—	12
Exercise of stock options	—	—	—	15	—	—	15
Other	—	—	—	—	1	—	1
Balance as of June 30, 2024	79	\$ 1	\$ (1,549)	\$ 1,618	\$ 528	\$ 25	\$ 623

See Notes to Condensed Consolidated Financial Statements.

WYNDHAM HOTELS & RESORTS, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(Unless otherwise noted, all amounts are in millions, except share and per share amounts)
(Unaudited)

1. BASIS OF PRESENTATION

Wyndham Hotels & Resorts, Inc. (collectively with its consolidated subsidiaries, “Wyndham Hotels” or the “Company”) is a leading global hotel franchisor, licensing its renowned hotel brands to hotel owners in approximately 100 countries around the world.

The Condensed Consolidated Financial Statements have been prepared on a stand-alone basis. The Condensed Consolidated Financial Statements include the Company’s assets, liabilities, revenues, expenses and cash flows and all entities in which it has a controlling financial interest. The accompanying Condensed Consolidated Financial Statements have been prepared in accordance with accounting principles generally accepted in the United States of America (“U.S. GAAP”). All intercompany balances and transactions have been eliminated in the Condensed Consolidated Financial Statements.

In presenting the Condensed Consolidated Financial Statements, management makes estimates and assumptions that affect the amounts reported and related disclosures. Estimates, by their nature, are based on judgment and available information. Accordingly, actual results could differ from those estimates. In management’s opinion, the Condensed Consolidated Financial Statements contain all normal recurring adjustments necessary for a fair presentation of interim results reported. The results of operations reported for interim periods are not necessarily indicative of the results of operations for the entire year or any subsequent interim period. These Condensed Consolidated Financial Statements should be read in conjunction with the Company’s 2024 Consolidated Financial Statements included in its most recent Annual Report on [Form 10-K](#) filed with the U.S. Securities and Exchange Commission (the “SEC”) and any subsequent reports filed with the SEC.

Business Description

Wyndham Hotels’ primary segment is hotel franchising which principally consists of licensing the Company’s lodging brands and providing related services to third-party hotel owners and others.

2. NEW ACCOUNTING PRONOUNCEMENTS

Recently Adopted Accounting Pronouncements

In December 2023, the Financial Accounting Standards Board (“FASB”) issued an accounting update, *Income Taxes (Topic 740): Improvements to Income Tax Disclosures*, which modifies the rules on income tax disclosures to require entities to disclose (1) specific categories in the rate reconciliation, (2) the income or loss from continuing operations before income tax expense or benefit (separated between domestic and foreign) and (3) income tax expense or benefit from continuing operations (separated by federal, state and foreign). This update also requires entities to disclose their income tax payments to international, federal, state and local jurisdictions, among other changes. The guidance is effective for annual periods beginning after December 15, 2024. The Company adopted the guidance on January 1, 2025, as required on a prospective basis and will begin disclosing with its Annual Report on Form 10-K for the year ending December 31, 2025.

Recently Issued Accounting Pronouncements

In November 2024, the FASB issued an accounting update, *Income Statement – Reporting Comprehensive Income – Expense Disaggregation Disclosures (Subtopic 220-40): Disaggregation of Income Statement Expenses*, which requires disaggregated disclosure of income statement expenses on an annual and interim basis. This update requires disaggregation of certain expense captions into specified categories in disclosures within the footnotes to the financial statements. This guidance is effective for fiscal years beginning after December 15, 2026 and interim periods within fiscal years beginning after December 15, 2027. Other than additional disclosure, the Company does not expect a change to its consolidated financial statements. The Company will adopt the guidance on January 1, 2027, as required.

3. REVENUE RECOGNITION

Deferred Revenues

Deferred revenues, or contract liabilities, generally represent payments or consideration received in advance for goods or services that the Company has not yet provided to the customer. Deferred revenues as of June 30, 2025 and December 31, 2024 are as follows:

	June 30, 2025	December 31, 2024
Deferred initial franchise fee revenues	\$ 146	\$ 145
Deferred loyalty program revenues	87	97
Deferred co-branded credit card program revenues	70	22
Deferred other revenues	16	26
Total	\$ 319	\$ 290

Deferred initial franchise fees represent payments received in advance from prospective franchisees upon the signing of a franchise agreement and are generally recognized to revenue within 13 years. Deferred loyalty revenues represent the portion of loyalty program fees charged to franchisees, net of redemption costs, that have been deferred and will be recognized over time based upon loyalty point redemption patterns. Deferred co-branded credit card program revenue represents payments received in advance from the Company's co-branded credit card partners, primarily for card member activity.

Performance Obligations

A performance obligation is a promise in a contract to transfer a distinct good or service to a customer. The consideration received from a customer is allocated to each distinct performance obligation and recognized as revenue when, or as, each performance obligation is satisfied. The following table summarizes the Company's remaining performance obligations for the twelve-month periods set forth below:

	7/1/2025 - 6/30/2026	7/1/2026 - 6/30/2027	7/1/2027 - 6/30/2028	Thereafter	Total
Initial franchise fee revenues	\$ 17	\$ 8	\$ 7	\$ 114	\$ 146
Loyalty program revenues	53	24	9	1	87
Co-branded credit card program revenues	17	11	12	30	70
Other revenues	12	1	—	3	16
Total	\$ 99	\$ 44	\$ 28	\$ 148	\$ 319

Disaggregation of Net Revenues

The table below presents a disaggregation of the Company's net revenues from contracts with customers by major services and products:

	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Royalties and franchise fees	\$ 147	\$ 144	\$ 272	\$ 260
Marketing and reservation fees	140	123	238	220
Loyalty revenue	25	27	43	47
Management and other fees	2	2	5	5
License and other fees	33	31	60	57
Cost reimbursements	—	1	—	2
Other revenue	50	39	95	80
Net revenues	\$ 397	\$ 367	\$ 713	\$ 671

Capitalized Contract Costs

The Company incurs certain direct and incremental sales commissions costs in order to obtain hotel franchise contracts. Such costs are capitalized and subsequently amortized, beginning upon hotel opening, over the first non-cancellable period of the agreement. In the event an agreement is terminated prior to the end of the first non-cancellable period, any unamortized cost

is immediately expensed. In addition, the Company also capitalizes costs associated with the sale and installation of property management systems to its franchisees, which are amortized over the remaining non-cancellable period of the franchise agreement. As of June 30, 2025 and December 31, 2024, capitalized contract costs were \$79 million and \$76 million, respectively, of which \$5 million for both periods was included in other current assets and \$74 million and \$71 million, respectively, were included in other non-current assets on its Condensed Consolidated Balance Sheets.

4. EARNINGS PER SHARE

The computation of basic and diluted earnings per share (“EPS”) is based on net income divided by the basic weighted average number of common shares and diluted weighted average number of common shares, respectively.

The following table sets forth the computation of basic and diluted EPS (in millions, except per share data):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Net income	\$ 87	\$ 86	\$ 149	\$ 102
Basic weighted average shares outstanding	77.0	80.4	77.5	80.7
Stock options and restricted stock units (“RSUs”) ^(a)	0.4	0.3	0.5	0.5
Diluted weighted average shares outstanding	77.4	80.7	78.0	81.2
Earnings per share:				
Basic	\$ 1.13	\$ 1.07	\$ 1.92	\$ 1.27
Diluted	1.13	1.07	1.90	1.26
Dividends:				
Cash dividends declared per share	\$ 0.41	\$ 0.38	\$ 0.82	\$ 0.76
Aggregate dividends paid to stockholders	\$ 32	\$ 31	\$ 65	\$ 63

(a) Anti-dilutive shares related to stock options were immaterial for both the three and six months ended June 30, 2025 and 2024. Diluted shares outstanding excludes anti-dilutive shares related to RSUs of 0.3 million and 0.2 million for the three and six months ended June 30, 2025, respectively and 0.6 million for both the three and six months ended June 30, 2024.

Stock Repurchase Program

The following table summarizes stock repurchase activity under the current stock repurchase program (in millions, except per share data) which includes excise taxes and fees:

	Shares	Cost	Average Price Per Share
As of December 31, 2024	24.8	\$ 1,669	\$ 67.32
For the six months ended June 30, 2025	1.7	153	88.73
As of June 30, 2025	26.5	\$ 1,822	\$ 68.71

The Company had \$386 million of remaining availability under its program as of June 30, 2025.

5. RECEIVABLES

Trade Accounts Receivables

The following table sets forth the activity in the Company's allowance for doubtful accounts on trade accounts receivable for the six months ended:

	2025	2024
Balance as of January 1,	\$ 61	\$ 60
Provision for doubtful accounts	6	3
Bad debt write-offs	(2)	(1)
Balance as of June 30,	\$ 65	\$ 62

Loan Receivables

The Company occasionally provides financing to franchisees or their affiliates to support hotel development efforts and related initiatives, typically in the form of loan receivables. These loans vary by region and have differing maturities, ranging from under twelve months to over three years. The loans bear interest and are expected to be repaid in accordance with the terms, though in some cases they may be converted into development advance notes usually tied to hotel openings or the completion of required property improvements. In most instances, the Company obtains guarantees from the borrower or an affiliate and/or secures collateral to mitigate credit risk. Since the loan receivables do not share similar risk characteristics, the Company evaluates expected credit losses on an individual basis rather than on a collective (pool) basis. At loan inception, the Company evaluates the collectability of each loan, which includes reviewing collection history on any amounts which had been due from these franchisees, and records expected credit losses as required. Additionally, the Company evaluates the collectability of these loans each reporting period to determine if a change to the allowance for loan loss is needed. Loans deemed uncollectible are written-off against the allowance for doubtful accounts. The Company also considers whether the historical economic conditions are comparable to current economic conditions. If current or expected future conditions differ from the conditions in effect when the historical experience was generated, the Company would adjust the allowance for doubtful accounts to reflect the expected effects of the current environment on the collectability of the Company's loan receivables.

The Company's Condensed Consolidated Balance Sheets include the following with respect to loan receivables:

Condensed Consolidated Balance Sheets:	June 30, 2025	December 31, 2024
Other current assets	\$ 20	\$ 1
Other non-current assets	63	31
Total loan receivables, net ^(a)	\$ 83	\$ 32

(a) Loan receivables had a weighted average interest rate of 7.1% and 5.0% and a weighted average remaining contractual term of 2.5 years and 0.5 years as of June 30, 2025 and December 31, 2024, respectively.

6. FRANCHISING, MARKETING AND RESERVATION ACTIVITIES

Royalties and franchise fee revenues on the Condensed Consolidated Statements of Income include initial franchise fees of \$6 million and \$5 million for the three months ended June 30, 2025 and 2024, respectively, and \$11 million and \$14 million for the six months ended June 30, 2025 and 2024, respectively.

In accordance with its franchise agreements, the Company is generally contractually obligated to expend the marketing and reservation fees it collects from franchisees for the operation of an international, centralized, brand-specific reservation system and for marketing purposes such as advertising, promotional and co-marketing programs, and training for the respective franchisees.

Development Advance Notes

The Company may, at its discretion, provide development advance notes to certain franchisees/hotel owners in order to assist them in converting to one of its brands, in building a new hotel to be flagged under one of its brands or in assisting in other franchisee expansion efforts. Provided the franchisee/hotel owner is in compliance with the terms of the franchise agreement, all or a portion of the development advance notes may be forgiven by the Company over the period of the franchise.

agreement. Otherwise, the related principal is due and payable to the Company. In certain instances, the Company may earn interest on unpaid franchisee development advance notes.

The Company's Condensed Consolidated Financial Statements include the following with respect to development advances:

Condensed Consolidated Balance Sheets:

	June 30, 2025		December 31, 2024	
Other non-current assets	\$	356	\$	308

The Company evaluates the recoverability of the carrying value of its development advance notes on a quarterly basis. As a result, the Company recorded an impairment charge of \$10 million during the first quarter of 2024.

Condensed Consolidated Statements of Income:

	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Forgiveness of notes ^(a)	\$ 8	\$ 6	\$ 14	\$ 11
Impairment ^(b)	—	—	—	10
Bad debt expense related to notes	—	—	1	—

(a) Amounts are recorded as a reduction of both royalties and franchise fees and marketing, reservation and loyalty revenues on the Condensed Consolidated Statements of Income.

(b) Amount is recorded within impairment on the Condensed Consolidated Statements of Income.

Condensed Consolidated Statements of Cash Flows:

	Six Months Ended June 30,	
	2025	2024
Payments of development advance notes	\$ (53)	\$ (66)
Proceeds from repayment of development advance notes	2	2
Payments of development advance notes, net	\$ (51)	\$ (64)

The Company made a non-cash reclassification of \$11 million and \$3 million during the six months ended June 30, 2025 and 2024, respectively, from loan receivables to development advance notes, both of which were reported within other non-current assets.

Restricted Cash

There was no restricted cash as of June 30, 2025. As of December 31, 2024, the Company had \$10 million of restricted cash that is reported within other non-current assets on the Condensed Consolidated Balance Sheets.

7. INCOME TAXES

The Company files income tax returns in the U.S. federal and state jurisdictions, as well as in foreign jurisdictions. With certain exceptions, the Company is no longer subject to federal income tax examinations for years prior to 2021. The Company is no longer subject to state and local, or foreign, income tax examinations for years prior to 2017.

The Company made cash income tax payments, net of refunds, of \$44 million and \$37 million for the six months ended June 30, 2025 and 2024, respectively.

The Company's effective tax rates were 25.0% and 23.2% during the three months ended June 30, 2025 and 2024, respectively. During 2024, the effective tax rate was lower primarily as a result of the non-taxable reversal of a separation-related reserve.

The Company's effective tax rates were 23.2% and 23.3% during the six months ended June 30, 2025 and 2024, respectively.

Various jurisdictions in which the Company operates have enacted the Pillar II directive which establishes a global minimum corporate tax rate of 15% initiated by the Organization for Economic Co-operation and Development with an effective date of January 1, 2024. The Company does not expect Pillar II to have a material impact on its financial results, including its annual estimated effective tax rate or liquidity for 2025.

On July 4, 2025, the One Big Beautiful Bill Act (“OBBBA”) was signed into law in the U.S. The Company is evaluating the full effects of the OBBBA and does not expect the legislation to have a material impact on its financial results, including its annual effective tax rate or liquidity for 2025. As the legislation was signed into law after the close of the Company's second quarter, its impacts are not reflected in the Company's results for the three and six months ended June 30, 2025.

8. LONG-TERM DEBT AND BORROWING ARRANGEMENTS

The Company's indebtedness consisted of:

	June 30, 2025		December 31, 2024	
	Amount	Weighted Average Rate ^(b)	Amount	Weighted Average Rate ^(b)
Long-term debt: ^(a)				
\$750 million revolving credit facility (due April 2027)	\$ 221	6.28%	\$ 88	7.17%
\$400 million term loan A (due April 2027)	352	6.18%	364	7.02%
\$1.5 billion term loan B (due May 2030)	1,507	5.33%	1,515	4.20%
\$500 million 4.375% senior unsecured notes (due August 2028)	497	4.38%	496	4.38%
Total long-term debt	2,577	5.32%	2,463	4.84%
Less: Current portion of long-term debt	45		43	
Long-term debt	\$ 2,532		\$ 2,420	

(a) The carrying amount of the term loans and senior unsecured notes are net of deferred debt issuance costs of \$11 million and \$13 million as of June 30, 2025 and December 31, 2024, respectively. The carrying amount of the term loan B is net of unamortized discounts of \$5 million as of both June 30, 2025 and December 31, 2024.

(b) Weighted average interest rates are based on the stated interest rate for the year-to-date periods and include the effects of hedging.

Maturities and Capacity

The Company's outstanding debt as of June 30, 2025 matures as follows:

	Long-Term Debt
Within 1 year	\$ 45
Between 1 and 2 years	558
Between 2 and 3 years	15
Between 3 and 4 years	512
Between 4 and 5 years	1,447
Thereafter	—
Total	\$ 2,577

As of June 30, 2025, the available capacity under the Company's revolving credit facility was as follows:

	Revolving Credit Facility
Total capacity	\$ 750
Less: Borrowings	221
Available capacity	\$ 529

Revolving Credit Facility

The Company had \$221 million and \$88 million of outstanding borrowings on its revolving credit facility as of June 30, 2025 and December 31, 2024, respectively. Such borrowings were included within long-term debt on the Condensed Consolidated Balance Sheets.

Deferred Debt Issuance Costs

The Company classifies deferred debt issuance costs related to its revolving credit facility within other non-current assets on the Condensed Consolidated Balance Sheets. Such deferred debt issuance costs were \$2 million as of both June 30, 2025 and December 31, 2024.

Cash Flow Hedge

As of June 30, 2025, the Company has pay-fixed/receive-variable interest rate swaps in place to hedge interest rate exposure on \$1.4 billion on its variable-rate debt, effectively covering nearly 95% of its outstanding term loan B. These swaps carry weighted average fixed rates (plus applicable spreads) ranging from 3.31% to 3.84% based on the effective dates of each agreement, with \$475 million of swaps expiring in the fourth quarter of 2027, \$600 million expiring in the second quarter of 2028, and \$350 million expiring in the third quarter of 2028. For the six months ended June 30, 2025 and 2024, the weighted average fixed rate (plus applicable spreads) on the swaps was 3.58% and 1.74%, respectively. The aggregate fair value of these interest rate swaps was a net liability of \$9 million and a net asset of \$18 million as of June 30, 2025 and December 31, 2024, respectively, which were included within other non-current liabilities and other non-current assets on the Consolidated Balance Sheets, respectively. The swaps resulted in \$3 million and \$10 million of income recognized in interest expense, net on the Condensed Consolidated Statements of Income during the three months ended June 30, 2025 and 2024, respectively, and \$5 million and \$20 million of income during the six months ended June 30, 2025 and 2024, respectively.

There was no hedging ineffectiveness recognized in the six months ended June 30, 2025 or 2024. The Company expects to reclassify \$3 million of gains from accumulated other comprehensive income ("AOCI") to interest expense during the next 12 months.

Interest Expense, Net

The Company incurred net interest expense of \$34 million and \$30 million for the three months ended June 30, 2025 and 2024, respectively and \$68 million and \$59 million for the six months ended June 30, 2025 and 2024, respectively. Cash paid related to such interest was \$70 million and \$58 million for the six months ended June 30, 2025 and 2024, respectively.

Early Extinguishment of Debt

The Company incurred non-cash early extinguishment of debt costs of \$3 million during the three and six months ended June 30, 2024 relating to the repricing of the Company's term loan B.

9. FAIR VALUE

The Company measures its financial assets and liabilities at fair value on a recurring basis and utilizes the fair value hierarchy to determine such fair values. Financial assets and liabilities carried at fair value are classified and disclosed in one of the following three categories:

Level 1: Quoted prices for identical instruments in active markets.

Level 2: Quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations whose inputs are observable or whose significant value driver is observable.

Level 3: Unobservable inputs used when little or no market data is available. In certain cases, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, the level in the fair value hierarchy within which the fair value measurement falls has been determined based on the lowest level input (closest to Level 3) that is significant to the fair value measurement. The Company's assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment, and considers factors specific to the asset or liability.

The fair value of financial instruments is generally determined by reference to market values resulting from trading on a national securities exchange or in an over-the-counter market. In cases where quoted market prices are not available, fair value is based on estimates using present value or other valuation techniques, as appropriate. The carrying amounts of cash and cash equivalents, trade and notes receivables, accounts payable and accrued expenses and other current liabilities approximate fair value due to the short-term maturities of these assets and liabilities. The carrying amounts of loans receivables, primarily included in other non-current assets in the Condensed Consolidated Balance Sheets, approximate fair value as the interest rates on such notes are comparable to market rates. The carrying amounts and estimated fair values of all other financial instruments are as follows:

	June 30, 2025	
	Carrying Amount	Estimated Fair Value
Debt	\$ 2,577	\$ 2,603

The Company estimates the fair value of its debt using Level 2 inputs based on indicative bids from investment banks or quoted market prices.

Financial Instruments

Changes in interest rates and foreign exchange rates expose the Company to market risk. The Company uses cash flow hedges as part of its overall strategy to manage its exposure to market risks associated with fluctuations in interest rates and foreign currency exchange rates. As a matter of policy, the Company only enters into transactions that it believes will be highly effective at offsetting the underlying risk, and it does not use derivatives for trading or speculative purposes. The Company estimates the fair value of its derivatives using Level 2 inputs.

Interest Rate Risk

A portion of debt used to finance the Company's operations is exposed to interest rate fluctuations. The Company uses various hedging strategies and derivative financial instruments to create a desired mix of fixed and floating rate assets and liabilities. Derivative instruments currently used in these hedging strategies include interest rate swaps. The derivatives used to manage the risk associated with the Company's floating rate debt are derivatives designated as cash flow hedges. See Note 8 - Long-Term Debt and Borrowing Arrangements for the impact of such cash flow hedges.

Foreign Currency Risk

The Company has foreign currency rate exposure to exchange rate fluctuations worldwide, particularly with respect to the Canadian Dollar, Chinese Yuan, Euro, Brazilian Real, British Pound and Argentine Peso. The Company uses foreign currency forward contracts at various times to manage and reduce the foreign currency exchange rate risk associated with its foreign currency denominated receivables and payables, forecasted royalties and forecasted earnings and cash flows of foreign subsidiaries and other transactions. The Company recognized \$1 million of losses and immaterial gains from freestanding foreign currency exchange contracts during the three months ended June 30, 2025 and 2024, respectively. The Company recognized \$6 million of losses and \$1 million of gains from freestanding foreign currency exchange contracts during the six months ended June 30, 2025 and 2024, respectively. Such gains and losses are included in operating expenses in the Condensed Consolidated Statements of Income.

The Company accounts for certain countries as a highly inflationary economy, with its exposure primarily related to Argentina. The Company incurred immaterial foreign currency exchange losses related to highly inflationary countries during both the three months ended June 30, 2025 and 2024. The Company incurred \$1 million of foreign currency exchange losses and immaterial gains during the six months ended June 30, 2025 and 2024, respectively. Such gains and losses are included in operating expenses in the Condensed Consolidated Statements of Income.

Credit Risk and Exposure

The Company is exposed to counterparty credit risk in the event of nonperformance by counterparties to various agreements and sales transactions. The Company manages such risk by evaluating the financial position and creditworthiness of such counterparties and often by requiring collateral in instances in which financing is provided. The Company mitigates counterparty credit risk associated with its derivative contracts by monitoring the amounts at risk with each counterparty to such contracts, periodically evaluating counterparty creditworthiness and financial position, and where possible, dispersing its risk among multiple counterparties.

10. COMMITMENTS AND CONTINGENCIES

Litigation

The Company is involved, at times, in claims, legal and regulatory proceedings and governmental inquiries arising in the ordinary course of its business, including but not limited to: breach of contract, fraud and bad faith claims with franchisees in connection with franchise agreements, as well as negligence, breach of contract, fraud, employment, consumer protection and other statutory claims asserted in connection with alleged acts or occurrences at owned, franchised or managed properties or in relation to guest reservations and bookings. The Company may also at times be involved in claims, legal and regulatory proceedings and governmental inquiries relating to bankruptcy proceedings involving efforts to collect receivables from a debtor in bankruptcy, employment matters, claims of infringement upon third parties' intellectual property rights, claims relating to information security, privacy and consumer protection, fiduciary duty/trust claims, tax claims, environmental claims and landlord/tenant disputes. Along with many of its competitors, the Company and/or certain of its subsidiaries have been named as defendants in litigation matters filed in state and federal courts, alleging statutory and common law claims related to purported incidents of sex trafficking at certain franchised and managed hotel facilities. Many of these matters are in the pleading or discovery stages at this time. In certain matters, discovery has closed and the parties are engaged in dispositive motion practice or preparing for potential trial. As of June 30, 2025, the Company is aware of approximately 60 pending matters filed naming the Company and/or subsidiaries. Due to the cadence of litigation filings, dismissals and settlements, including litigants attempting to preserve claims by filing within applicable statutory limitations periods, the number of pending matters may fluctuate from time to time. Based upon the status of these matters, the Company has not made a determination as to the likelihood of any probable loss of any one of these matters and is unable to estimate a range of losses at this time.

The Company records an accrual for legal contingencies when it determines, after consultation with outside counsel, that it is probable that a liability has been incurred and the amount of the loss can be reasonably estimated. In making such determinations, the Company evaluates, among other things, the degree of probability of an unfavorable outcome, and when it is probable that a liability has been incurred, its ability to make a reasonable estimate of loss. The Company reviews these accruals each reporting period and makes revisions based on changes in facts and circumstances, including changes to its strategy in dealing with these matters.

The Company believes that it has adequately accrued for such matters with reserves of \$2 million and \$3 million as of June 30, 2025 and December 31, 2024, respectively. The Company also had receivables for certain matters which are covered by insurance. Such receivables were immaterial as of both June 30, 2025 and December 31, 2024 and are included within other current assets on the Company's Condensed Consolidated Balance Sheets. Litigation is inherently unpredictable and, although the Company believes that its accruals are adequate and/or that it has valid defenses in these matters, unfavorable results could occur. As such, an adverse outcome from such proceedings for which claims are awarded in excess of the amounts accrued, if any, could be material to the Company with respect to earnings and/or cash flows in any given reporting period. As of June 30, 2025, the potential exposure resulting from adverse outcomes of such legal proceedings could, in the aggregate, range up to approximately \$8 million in excess of recorded accruals. However, the Company does not believe that the impact of such litigation will result in a material liability to the Company in relation to its combined financial position or liquidity.

Guarantees

Separation-related guarantees

The Company assumed one-third of certain contingent and other corporate liabilities of former Parent incurred prior to the spin-off, including liabilities of former Parent related to, arising out of or resulting from certain terminated or divested businesses, certain general corporate matters of former Parent and any actions with respect to the separation plan or the distribution made or brought by any third party.

11. STOCK-BASED COMPENSATION

The Company has a stock-based compensation plan available to grant non-qualified stock options, incentive stock options, stock-settled appreciation rights ("SSARs"), RSUs, performance-vesting restricted stock units ("PSUs") and/or other stock-based awards to key employees and non-employee directors. Under the Wyndham Hotels & Resorts, Inc. 2018 Equity and Incentive Plan ("Stock Plan"), a maximum of 10.0 million shares of common stock may be awarded. As of June 30, 2025, 4.2 million shares remained available.

During 2025, the Company granted incentive equity awards totaling \$32 million to key employees and senior officers in the form of RSUs. The RSUs generally vest ratably over a period of four years based on continuous service. Additionally, the Company approved incentive equity awards to key employees and senior officers in the form of PSUs with a maximum grant value of \$20 million. The PSUs generally cliff vest on the third anniversary of the grant date based on continuous service with

the number of shares earned (0% to 200% of the target award) dependent upon the extent the Company achieves certain performance metrics.

Incentive Equity Awards Granted by the Company

The activity related to the Company's incentive equity awards for the six months ended June 30, 2025 consisted of the following:

	RSUs		PSUs	
	Number of RSUs	Weighted Average Grant Price	Number of PSUs	Weighted Average Grant Price
Balance as of December 31, 2024	0.9	\$ 76.55	0.6	\$ 78.43
Granted ^(a)	0.3	106.12	0.2 ^(b)	106.21
Vested	(0.3)	74.70	(0.2)	82.74
Canceled	—	—	—	—
Balance as of June 30, 2025	0.9 ^(c)	\$ 87.08	0.6 ^(d)	\$ 85.99

(a) Represents awards granted by the Company primarily in March 2025.

(b) Represents awards granted by the Company at the maximum achievement level of 200% of target payout. Actual shares that may be issued can range from 0% to 200% of target.

(c) RSUs outstanding as of June 30, 2025 have an aggregate unrecognized compensation expense of \$64 million, which is expected to be recognized over a weighted average period of 2.8 years.

(d) PSUs outstanding as of June 30, 2025 have an aggregate maximum potential unrecognized compensation expense of \$37 million, which may be recognized over a weighted average period of 2.1 years based on attainment of targets.

There were no stock options granted in 2025 or 2024. The activity related to stock options for the six months ended June 30, 2025 consisted of the following:

	Number of Options	Weighted Average Exercise Price	Weighted Average Remaining Contractual Life (Years)	Aggregate Intrinsic Value (in millions)
Outstanding as of December 31, 2024	0.6	\$ 54.45		
Granted	—	—		
Exercised	(0.1)	53.27		
Canceled	—	—		
Outstanding as of June 30, 2025	0.5	\$ 54.65	2.2	\$ 15
Unvested as of June 30, 2025	—	\$ —	—	\$ —
Exercisable as of June 30, 2025	0.5	\$ 54.65	2.2	\$ 15

Stock-Based Compensation Expense

Stock-based compensation expense was \$9 million and \$12 million for the three months ended June 30, 2025 and 2024, respectively and \$19 million and \$22 million for the six months ended June 30, 2025 and 2024, respectively. For the three and six months ended June 30, 2025, such expenses include \$1 million for both periods which were recorded within transaction-related costs on the Condensed Consolidated Statements of Income. For the three and six months ended June 30, 2024, such expenses include \$2 million for both periods which were recorded within restructuring costs and an immaterial amount and \$1 million, respectively, which were recorded within transaction-related costs on the Condensed Consolidated Statements of Income.

12. SEGMENT INFORMATION

Wyndham Hotels' primary segment is Hotel Franchising which principally consists of licensing the Company's lodging brands and providing related services to third-party hotel owners and others. This reportable segment represents the Company's operating segment for which separate financial information is available and is utilized on a regular basis by its chief operating decision maker to assess performance and allocate resources. The Company's chief operating decision maker ("CODM") is the

chief executive officer. In identifying its reportable segment, the Company also considers the nature of services provided by its operating segment. Due to the adoption of the November 2023 Accounting Update, *Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures*, the Company changed its primary measure of segment profit or loss from adjusted EBITDA to net income. The CODM evaluates the operating results of the Company on a consolidated basis based upon net revenues and net income, which is the measure of profit or loss that is most consistent with GAAP measurement principles and is used by the CODM internally to assess operating performance. The CODM also uses adjusted EBITDA to evaluate the operating results of its Hotel Franchising reportable segment.

Provided below is the Company's segment profitability measure and significant segment expenses.

	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Net revenues	\$ 397	\$ 367	\$ 713	\$ 67
Less expenses ^(a)				
Compensation	(62)	(64)	(129)	(12)
Selling and advertising	(26)	(43)	(46)	(6)
Outsourced services and information technology ^(b)	(32)	(34)	(64)	(6)
Professional fees	(26)	(23)	(47)	(4)
Other segment items ^(c)	(77)	(41)	(120)	(9)
Corporate expenses ^(d)	(87)	(76)	(158)	(17)
Consolidated net income	\$ 87	\$ 86	\$ 149	\$ 10

(a) The significant expense categories and amounts align with the segment-level information that is regularly provided to the Company's CODM.

(b) Information technology costs primarily include maintenance costs and software as a service cost.

(c) Other segment items include depreciation and amortization, stock-based compensation, restructuring costs, impairment charge, cost reimbursements, travel and entertainment, insurance and other operating expenses. 2025 periods also include pass-through expenses associated with the Company's global franchisee conference.

(d) Corporate expenses include interest expense, net, transaction and separation-related expenses, provision for income taxes, early extinguishment of debt, compensation costs, and other overhead costs.

13. OTHER EXPENSES AND CHARGES

Transaction-Related

The Company recognized transaction-related expenses of \$1 million during both the three and six months ended June 30, 2025, primarily related to stock-based compensation costs associated with the failed hostile takeover defense. The Company recognized transaction-related expenses of \$5 million and \$46 million during the three and six months ended June 30, 2024, primarily related to costs associated with the failed hostile takeover defense and costs related to the repricing of the Company's term loan B. During the six months ended June 30, 2024 the Company made \$50 million of transaction-related payments. Such amounts primarily consisted of legal and advisory costs.

Separation-Related

The Company recognized \$12 million and \$11 million of separation-related income for the three and six months ended June 30, 2024, respectively, which were due to the reversal of a reserve associated with the expiration of a tax matter.

Restructuring

During the second quarter of 2025, the Company approved a restructuring plan focused on streamlining its organizational structure, primarily within its marketing, reservation and loyalty functions. As a result, during the three and six months ended June 30, 2025, the Company incurred \$13 million of restructuring expenses, primarily in its Hotel Franchising segment and impacting a total of 156 employees. Such expenses included \$8 million related to the closure of a leased call center facility in Canada, of which \$3 million were personnel-related and impacting 69 employees.

During the first quarter of 2024, the Company approved a restructuring plan focused on enhancing its organizational efficiency. As a result, during the three and six months ended June 30, 2024, the Company incurred \$7 million and \$9 million, respectively, of restructuring expenses, all of which were personnel-related and primarily in its Hotel Franchising segment. Such plan resulted in a reduction of 135 employees in full year 2024. The following table presents activity for both plans for the six months ended June 30, 2025:

	Liability as of December 31, 2024 ^(a)	2025 Activity		Liability as of June 30, 2025 ^(b)
		Costs Recognized	Cash Payments	
2024 Plan				
Personnel-related	\$ 5	\$ —	\$ (3)	\$ 2
2025 Plan				
Personnel-related	—	8	(2)	6
Facility-related	—	5	—	5
Total 2025 Plan	—	13	(2)	11
Total accrued restructuring	\$ 5	\$ 13	\$ (5)	\$ 13

(a) Reported within accrued expenses and other current liabilities on the Condensed Consolidated Balance Sheets.

(b) Reported within accrued expenses and other current liabilities of \$10 million and other non-current liabilities of \$3 million as of June 30, 2025 on the Condensed Consolidated Balance Sheets.

The following table presents activity for the six months ended June 30, 2024:

	Liability as of December 31, 2023	2024 Activity			Liability as of June 30, 2024
		Costs Recognized	Cash Payments	Other ^(a)	
2024 Plan					
Personnel-related	\$ —	\$ 9	\$ (3)	\$ (2)	\$ 4
Total accrued restructuring	\$ —	\$ 9	\$ (3)	\$ (2)	\$ 4

(a) Represents non-cash payments in Company stock.

Impairment

As a result of the Company's evaluation of the recoverability of the carrying value of certain assets, the Company recorded an impairment charge of \$12 million, primarily related to development advance notes, during the first quarter of 2024. The impairment charge was reported within the impairment line item on the Condensed Consolidated Statements of Income.

14. ACCUMULATED OTHER COMPREHENSIVE INCOME/(LOSS)

The components of AOCI are as follows:

Net of Tax	Foreign Currency Translation Adjustments	Cash Flow Hedges	Accumulated Other Comprehensive Income/(Loss)
Balance as of December 31, 2024	\$ 3	\$ 14	\$ 17
Period change	2	(15)	(13)
Balance as of March 31, 2025	5	(1)	4
Period change	5	(7)	(2)
Balance as of June 30, 2025	<u>\$ 10</u>	<u>\$ (8)</u>	<u>\$ 2</u>
Net of Tax			
Balance as of December 31, 2023	\$ 9	\$ 10	\$ 19
Period change	(2)	10	8
Balance as of March 31, 2024	7	20	27
Period change	(1)	(1)	(2)
Balance as of June 30, 2024	<u>\$ 6</u>	<u>\$ 19</u>	<u>\$ 25</u>

Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations.

(Unless otherwise noted, all amounts are in millions, except share and per share amounts)

Forward-Looking Statements

This report contains forward-looking statements within the meaning of the federal securities laws. These statements include, but are not limited to, statements related to our views and expectations regarding our strategy and the performance of our business, our financial results, our liquidity and capital resources, share repurchases and dividends. Forward-looking statements are any statements other than statements of historical fact, including those that convey management’s expectations as to the future based on plans, estimates and projections at the time we make the statements and may be identified by words such as “will,” “expect,” “believe,” “plan,” “anticipate,” “predict,” “intend,” “goal,” “future,” “forward,” “remain,” “confident,” “outlook,” “guidance,” “target,” “objective,” “estimate,” “projection” and similar words or expressions, including the negative version of such words and expressions. Such forward-looking statements involve known and unknown risks, uncertainties and other factors, which may cause the actual results, performance or achievements of the Company to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. You are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this report.

Factors that could cause actual results to differ materially from those in the forward-looking statements include without limitation, general economic conditions, including inflation, higher interest rates and potential recessionary pressures, which may impact decisions by consumers and businesses to use travel accommodations; global trade disputes, including with China; the performance of the financial and credit markets; the economic environment for the hospitality industry; operating risks associated with the hotel franchising business; our relationships with franchisees; the impact of war, terrorist activity, political instability or political strife, including the ongoing conflicts between Russia and Ukraine and conflicts in the Middle East, respectively; global or regional health crises or pandemics including the resulting impact on our business operations, financial results, cash flows and liquidity, as well as the impact on our franchisees, guests and team members, the hospitality industry and overall demand for and restrictions on travel; the Company’s ability to satisfy obligations and agreements under its outstanding indebtedness, including the payment of principal and interest and compliance with the covenants thereunder; risks related to our ability to obtain financing and the terms of such financing, including access to liquidity and capital; and the Company’s ability to make or pay, plans for and the timing and amount of any future share repurchases and/or dividends, as well as the risks described in our most recent Annual Report on [Form 10-K](#) filed with the U.S. Securities and Exchange Commission (the “SEC”) and any subsequent reports filed with the SEC. These risks and uncertainties are not the only ones we may face and additional risks may arise or become material in the future. The Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, subsequent events or otherwise, except as required by law.

We may use our website and social media channels as means of disclosing material non-public information and for complying with our disclosure obligations under Regulation FD. Disclosures of this nature will be included on our website in the Investors section, which can currently be accessed at <https://investor.wyndhamhotels.com> or on our social media channels, including the Company’s LinkedIn account which can currently be accessed at <https://www.linkedin.com/company/wyndhamhotels>. Accordingly, investors should monitor this section of our website and our social media channels in addition to following our press releases, filings submitted with the SEC and any public conference calls or webcasts.

References herein to “Wyndham Hotels,” the “Company,” “we,” “our” and “us” refer to Wyndham Hotels & Resorts, Inc. and its consolidated subsidiaries.

BUSINESS AND OVERVIEW

The Company is a leading global hotel franchisor, licensing its renowned hotel brands to hotel owners in approximately 100 countries around the world.

Our primary segment is hotel franchising which principally consists of licensing our lodging brands and providing related services to third-party hotel owners and others.

RESULTS OF OPERATIONS

Discussed below are our key operating statistics, consolidated results of operations and the results of operations for our reportable segment. The reportable segment presented below represents our operating segment for which discrete financial information is available and used on a regular basis by our chief operating decision maker to assess performance and to allocate resources. In identifying our reportable segment, we also consider the nature of services provided by our operating segment.

Management evaluates the operating results of our reportable segment based upon net revenues and adjusted EBITDA. Hotel Franchising adjusted EBITDA, Corporate adjusted EBITDA and adjusted EBITDA are defined as net income/(loss) excluding net interest expense, depreciation and amortization, early extinguishment of debt charges, impairment charges, restructuring and related charges, contract termination costs, separation-related items, transaction-related items (acquisition-, disposition-, or debt-related), (gain)/loss on asset sales, foreign currency impacts of highly inflationary countries, stock-based compensation expense, income taxes and development advance notes amortization. Adjusted EBITDA is reported on a consolidated basis, whereas Hotel Franchising adjusted EBITDA and Corporate adjusted EBITDA are reported at a segment level. We believe that Hotel Franchising adjusted EBITDA, Corporate adjusted EBITDA and adjusted EBITDA are useful measures of performance and, when considered with U.S. Generally Accepted Accounting Principles (“GAAP”) measures, gives a more complete understanding of our operating performance. We use this measure internally to assess operating performance, both absolutely and in comparison to other companies, and to make day to day operating decisions, including in the evaluation of selected compensation decisions. Hotel Franchising adjusted EBITDA, Corporate adjusted EBITDA and adjusted EBITDA are not recognized terms under U.S. GAAP and should not be considered as an alternative to net income or other measures of financial performance or liquidity derived in accordance with U.S. GAAP. Our presentation of Hotel Franchising adjusted EBITDA, Corporate adjusted EBITDA and adjusted EBITDA may not be comparable to similarly-titled measures used by other companies.

We generate royalties and franchise fees, management fees and other revenues from hotel franchising and hotel management activities, as well as fees from licensing our “Wyndham” trademark, certain other trademarks and intellectual property. In addition, pursuant to our franchise and management contracts with third-party hotel owners, we generate marketing, reservation and loyalty fee revenues and cost reimbursement revenues that over time are offset, respectively, by the marketing, reservation and loyalty costs and property operating costs that we incur.

OPERATING STATISTICS

As part of a recent operational review, we identified violations of our Super 8 master license agreement in China and issued a notice of default to the master licensee. Given the operational challenges of obtaining accurate information from this master licensee and the uncertain outcome of this compliance process, beginning this quarter, we have revised our reporting methodology to exclude the impact of all rooms (approximately 67,300 rooms as of March 31, 2025) under this master license agreement from our reported system size, RevPAR and royalty rate, and corresponding growth metrics. Our financial results will continue to reflect fees due from the Super 8 master license in China, which contributed less than \$3 million to our full-year 2024 consolidated adjusted EBITDA.

The table below presents our operating statistics for the three and six months ended June 30, 2025 and 2024. “Rooms” represent the number of rooms at the end of the period which are (i) either under franchise and/or management agreements, excluding all rooms associated with our Super 8 master licensee in China, and (ii) properties under affiliation agreements for which we receive a fee for reservation and/or other services provided. “RevPAR” represents revenue per available franchised and managed room and is calculated by multiplying average occupancy rate by average daily rate. “Average royalty rate” represents the average royalty rate earned on our franchised rooms and is calculated by dividing total royalties, excluding the impact of amortization of development advance notes, by total room revenues. These operating statistics are drivers of our revenues and therefore provide an enhanced understanding of our business. Refer to the section below for a discussion as to how these operating statistics affected our business for the periods presented.

	As of June 30,		
	2025	2024 ^(a)	% Change
Rooms			
United States	503,300	499,400	1%
International	343,400	316,900	8%
Total rooms	846,700	816,300	4%
	Three Months Ended June 30,		
	2025	2024 ^(a)	Change ^(d)
RevPAR			
United States	\$ 53.32	\$ 55.44	(4%)
International ^(b)	39.45	39.40	—%
Global RevPAR ^(b)	47.55	49.08	(3%)
Average Royalty Rate			
United States	4.7 %	4.7 %	6 bps
International	2.6 %	2.5 %	13 bps
Global average royalty rate	4.0 %	4.0 %	2 bps
	Six Months Ended June 30,		
	2025	2024 ^(a)	Change ^(d)
RevPAR			
United States	\$ 47.86	\$ 48.54	(1%)
International ^(c)	36.18	36.48	(1%)
Global RevPAR ^(c)	43.03	43.78	(2%)
Average Royalty Rate			
United States	4.7 %	4.6 %	12 bps
International	2.6 %	2.5 %	12 bps
Global average royalty rate	4.0 %	4.0 %	8 bps

(a) Amounts have been recasted to exclude the impact from all rooms associated with our Super 8 master licensee in China to conform with current year presentation. See below for prior year reported amounts:

	As of June 30, 2024	Three Months Ended June 30, 2024	Six Months Ended June 30, 2024
Rooms			
International	385,500		
Total rooms	884,900		
RevPAR			
International	\$	34.11	\$ 31.76
Global RevPAR		45.99	41.14
Average Royalty Rate			
International		2.4 %	2.4 %
Global average royalty rate		4.0 %	3.9 %

(b) Excluding currency effects, international RevPAR increased 1% and global RevPAR decreased 3%.

(c) Excluding currency effects, international RevPAR increased 2% and global RevPAR decreased 1%.

(d) Amounts may not recalculate due to rounding.

Rooms grew 4% compared to the prior year, driven by 1% growth in the U.S. and 8% growth internationally. These results included 3% growth in the higher RevPAR midscale and above segments in the U.S., along with 5% combined growth in our higher RevPAR EMEA and Latin America regions.

Excluding currency effects, global RevPAR for the three months ended June 30, 2025 decreased 3% compared to the prior year period, reflecting a decline of 4% in the U.S. and 1% growth internationally. In the U.S., second quarter results included approximately 150 basis points of unfavorable impacts from the timing of the Easter holiday and the 2024 solar eclipse. Excluding these impacts, our U.S. RevPAR declined approximately 2.3% year-over-year, driven by softer demand, partially offset by a modest increase in pricing. Internationally, RevPAR results were driven by continued pricing power, offset by a decline in occupancy. We continued to see strong performance in our EMEA and Latin America regions, with year-over-year growth of 7% and 18%, respectively, reflecting robust pricing power in both regions. Our Canada region grew RevPAR by 7% reflecting increased room nights from Canadian guests. In China, RevPAR decreased 8% year-over-year reflecting a decline in occupancy and continued pricing pressure.

Excluding currency effects, global RevPAR for the six months ended June 30, 2025 decreased 1% compared to the prior year period, reflecting a decline of 1% in the U.S. and 2% growth internationally. In the U.S., the RevPAR decline was driven by lower occupancy. Internationally, RevPAR growth was driven by continued pricing power in our Latin America and EMEA regions.

THREE MONTHS ENDED JUNE 30, 2025 VS. THREE MONTHS ENDED JUNE 30, 2024

	Three Months Ended June 30,		Change	% Change
	2025	2024		
Revenues				
Fee-related and other revenues	\$ 397	\$ 366	\$ 31	8 %
Cost reimbursement revenues	—	1	(1)	(100 %)
Net revenues	397	367	30	8 %
Expenses				
Marketing, reservation and loyalty expense	162	155	7	5 %
Cost reimbursement expense	—	1	(1)	(100 %)
Other expenses	85	66	19	29 %
Total expenses	247	222	25	11 %
Operating income	150	145	5	3 %
Interest expense, net	34	30	4	13 %
Early extinguishment of debt	—	3	(3)	(100 %)
Income before income taxes	116	112	4	4 %
Provision for income taxes	29	26	3	12 %
Net income	\$ 87	\$ 86	\$ 1	1 %

Net revenues for the three months ended June 30, 2025 increased \$30 million, or 8%, compared to the prior-year period, primarily driven by:

- \$15 million of higher marketing, reservation and loyalty revenues primarily due to higher pass-through revenues associated with our global franchisee conference in May;
- \$13 million of higher ancillary revenues primarily driven by higher credit card and partnership fees; and
- \$3 million of higher royalty and franchise fees primarily due to the impact of net room growth, royalty rate expansion and higher franchisee fees, partially offset by lower RevPAR.

Total expenses for the three months ended June 30, 2025 increased \$25 million, or 11%, compared to the prior year period, primarily driven by:

- the absence of a \$12 million benefit in connection with the reversal of a spin-off related matter;
- \$8 million of higher operating expenses primarily due to the absence of a benefit from insurance recoveries and costs associated with growth in our credit card program;
- \$7 million of higher marketing, reservation and loyalty expenses primarily due to higher pass-through expenses associated with our global franchisee conference in May, partially offset by timing of spend; and
- \$6 million of higher restructuring costs; partially offset by

- \$4 million of lower transaction-related expenses due to costs associated with the failed hostile takeover attempt in 2024.

During second quarter 2025, marketing, reservation and loyalty revenues of \$165 million exceeded marketing, reservation and loyalty expenses of \$162 million by \$3 million; while in second quarter 2024, marketing, reservation and loyalty expenses of \$155 million exceeded marketing, reservation and loyalty revenues of \$150 million by \$5 million.

Interest expense, net for the three months ended June 30, 2025 increased \$4 million, or 13%, compared to the prior-year period, primarily due to a higher average debt balance and average interest rate on our term loan B.

Early extinguishment of debt was \$3 million for the three months ended June 30, 2024 related to the repricing of our term loan B.

Our effective tax rates were 25.0% and 23.2% during the three months ended June 30, 2025 and 2024, respectively. During 2024, the effective tax rate was lower primarily as a result of the non-taxable reversal of a separation-related reserve.

As a result of these items, net income for the three months ended June 30, 2025 increased \$1 million compared to the prior-year period.

A reconciliation of net income to adjusted EBITDA is represented below:

	Three Months Ended June 30,					
	2025			2024		
	Hotel Franchising	Corporate	Total Company	Hotel Franchising	Corporate	Total Company
Net income	\$ 174	\$ (87)	\$ 87	\$ 162	\$ (76)	\$ 86
Provision for income taxes	—	29	29	—	26	26
Depreciation and amortization	14	1	15	14	3	17
Interest expense, net	—	34	34	—	30	30
Early extinguishment of debt	—	—	—	—	3	3
Stock-based compensation expense	5	3	8	6	4	10
Development advance notes amortization	8	—	8	6	—	6
Restructuring costs	12	1	13	7	—	7
Transaction-related	1	—	1	—	5	5
Separation-related	—	—	—	—	(12)	(12)
Adjusted EBITDA	\$ 214	\$ (19)	\$ 195	\$ 195	\$ (17)	\$ 178

Following is a discussion of the results of our Hotel Franchising segment and Corporate for the three months ended June 30, 2025 compared to the three months ended June 30, 2024:

	Net Revenues			% Change	Adjusted EBITDA			% Change
	2025	2024			2025	2024		
Hotel Franchising	\$ 397	\$ 367		8%	\$ 214	\$ 195		10%
Corporate	—	—		n/a	(19)	(17)		(12 %)
Total Company	\$ 397	\$ 367		8%	\$ 195	\$ 178		10%

Hotel Franchising

Hotel franchising net revenues increased \$30 million, or 8%, compared to the prior-year period, as discussed above.

Hotel franchising adjusted EBITDA increased \$19 million, or 10%, compared to the prior-year period, primarily driven by:

- \$33 million of higher fee-related revenues, excluding development advance note amortization, as discussed above; partially offset by
- \$7 million of higher marketing, reservation and loyalty expenses primarily due to higher pass-through expenses due to our global franchisee conference in May, partially offset by timing of spend; and
- \$6 million of higher operating and general and administrative expenses primarily due to the absence of a benefit from insurance recoveries and costs associated with growth in our credit card program.

Corporate

Corporate adjusted EBITDA was unfavorable by \$2 million compared to the prior-year period.

SIX MONTHS ENDED JUNE 30, 2025 VS. SIX MONTHS ENDED JUNE 30, 2024

	Six Months Ended June 30,			
	2025	2024	Change	% Change
Revenues				
Fee-related and other revenues	\$ 713	\$ 669	\$ 44	7 %
Cost reimbursement revenues	—	2	(2)	(100 %)
Net revenues	713	671	42	6 %
Expenses				
Marketing, reservation and loyalty expense	300	285	15	5 %
Cost reimbursement expense	—	2	(2)	(100 %)
Other expenses	151	189	(38)	(20 %)
Total expenses	451	476	(25)	(5 %)
Operating income	262	195	67	34 %
Interest expense, net	68	59	9	15 %
Early extinguishment of debt	—	3	(3)	(100 %)
Income before income taxes	194	133	61	46 %
Provision for income taxes	45	31	14	45 %
Net income	\$ 149	\$ 102	\$ 47	46 %

Net revenues for the six months ended June 30, 2025 increased \$42 million, or 6%, compared to the prior year period, primarily driven by;

- \$18 million of higher ancillary revenues driven primarily by higher credit card and partnership fees;
- \$14 million of higher marketing, reservation and loyalty revenues primarily due to higher pass-through revenues due to our global franchisee conference in May; and
- \$12 million of higher royalty and franchise fees primarily due to net room growth, increased royalty rates and higher franchise fees, partially offset by lower RevPAR.

Total expenses for the six months ended June 30, 2025 decreased \$25 million, or 5%, compared to the prior year period, primarily driven by;

- \$45 million of lower transaction-related expenses primarily due to the failed hostile takeover attempt in 2024;
- the absence of a \$12 million impairment charge incurred in 2024, primarily related to development advance notes; and
- \$6 million of lower depreciation and amortization expense; partially offset by
- \$15 million of higher marketing, reservation and loyalty expenses primarily due to higher pass-through expenses due to our global franchisee conference in May;
- the absence of an \$11 million benefit in connection with the reversal of a spin-off related matter;
- \$10 million of higher operating and general and administrative costs primarily due to the absence of a benefit from insurance recoveries and costs associated with growth in our credit card program; and
- \$4 million of higher restructuring costs.

During the six months ended June 30, 2025, marketing, reservation and loyalty expenses of \$300 million exceeded marketing, reservation and loyalty revenues of \$281 million by \$19 million; while the six months ended June 30 2024, marketing, reservation and loyalty expenses of \$285 million exceeded marketing, reservation and loyalty revenues of \$267 million by \$18 million.

Interest expense, net for the six months ended June 30, 2025 increased \$9 million, or 15%, compared to the prior year period primarily due to a higher average debt balance and average interest rate on our term loan B.

Early extinguishment of debt was \$3 million for six months ended June 30, 2024 related to the repricing of our term loan B.

Our effective tax rates were 23.2% and 23.3% during the six months ended June 30, 2025 and 2024, respectively.

As a result of these items, net income for the six months ended June 30, 2025 increased \$47 million compared to the prior year period.

The table below is a reconciliation of net income to adjusted EBITDA.

	Six Months Ended June 30,					
	2025			2024		
	Hotel Franchising	Corporate	Total Company	Hotel Franchising	Corporate	Total Company
Net income	\$ 307	\$ (158)	\$ 149	\$ 277	\$ (175)	\$ 102
Provision for income taxes	—	45	45	—	31	31
Depreciation and amortization	28	3	31	32	5	37
Interest expense, net	—	68	68	—	59	59
Early extinguishment of debt	—	—	—	—	3	3
Stock-based compensation expense	12	6	18	12	7	19
Development advance notes amortization	14	—	14	11	—	11
Restructuring costs	12	1	13	9	—	9
Transaction-related	1	—	1	—	46	46
Impairment	—	—	—	12	—	12
Separation-related	—	—	—	—	(11)	(11)
Foreign currency impact of highly inflationary countries	1	—	1	—	—	—
Adjusted EBITDA	\$ 375	\$ (35)	\$ 340	\$ 353	\$ (35)	\$ 318

Following is a discussion of the results of our Hotel Franchising segment and Corporate for the six months ended June 30, 2025 compared to June 30, 2024:

	Net Revenues			Adjusted EBITDA		
	2025	2024	% Change	2025	2024	% Change
Hotel Franchising	\$ 713	\$ 671	6%	\$ 375	\$ 353	6%
Corporate	—	—	n/a	(35)	(35)	—%
Total Company	\$ 713	\$ 671	6%	\$ 340	\$ 318	7%

Hotel Franchising

Hotel franchising net revenues for the six months ended June 30, 2025 increased \$42 million compared to the prior year period as discussed above.

Hotel franchising adjusted EBITDA for the six months ended June 30, 2025 increased \$22 million compared to the prior year period, primarily driven by:

- \$47 million of higher fee-related revenues, excluding development advance note amortization, as discussed above; partially offset by
- \$15 million of higher marketing, reservation and loyalty expenses primarily due to higher pass-through expenses due to our global franchisee conference in May; and
- \$8 million of higher operating and general and administrative expenses primarily due to the absence of a benefit from insurance recoveries and costs associated with growth in our credit card program.

Corporate

Corporate adjusted EBITDA was flat compared to the prior year period.

DEVELOPMENT

On June 30, 2025, our global development pipeline consisted of approximately 2,150 hotels and 255,000 rooms, representing another record-high level and a 5% year-over-year increase, including 6% growth in the U.S. and 4% internationally. Approximately 70% of our pipeline is in the midscale and above segments, which grew 5% year-over-year, and 17% is in the extended stay segment. Approximately 58% of our pipeline is international. Additionally, approximately 76% of our pipeline is new construction, of which approximately 35% has broken ground. During the second quarter of 2025, we awarded 229 new contracts, an increase of 40% year-over-year.

RESTRUCTURING

During the second quarter of 2025, the Company approved a restructuring plan focused on streamlining our organizational structure, primarily within our marketing, reservation and loyalty functions. As a result, during the three and six months ended June 30, 2025, we incurred \$13 million of restructuring expenses, primarily in our Hotel Franchising segment and impacting a total of 156 employees. Such expenses included \$8 million related to the closure of a leased call center facility in Canada, of which \$3 million were personnel-related and impacting 69 employees. We expect that annualized savings realized will be approximately \$15 million primarily in marketing, reservation and loyalty expenses which will be reinvested for other revenue-generating activities.

During the first quarter of 2024, the Company approved a restructuring plan focused on enhancing our organizational efficiency. As a result, during the three and six months ended June 30, 2024, we incurred \$7 million and \$9 million, respectively, of restructuring expenses, all of which were personnel-related and primarily in our Hotel Franchising segment. Such plan resulted in a reduction of 135 employees in full year 2024. The following table presents activity for both plans for the six months ended June 30, 2025:

	Liability as of December 31, 2024 ^(a)	2025 Activity		Liability as of June 30, 2025 ^(b)
		Costs Recognized	Cash Payments	
2024 Plan				
Personnel-related	\$ 5	\$ —	\$ (3)	\$ 2
2025 Plan				
Personnel-related	—	8	(2)	6
Facility-related	—	5	—	5
Total 2025 Plan	—	13	(2)	11
Total accrued restructuring	\$ 5	\$ 13	\$ (5)	\$ 13

(a) Reported within accrued expenses and other current liabilities on the Condensed Consolidated Balance Sheets.

(b) Reported within accrued expenses and other current liabilities of \$10 million and other non-current liabilities of \$3 million as of June 30, 2025 on the Condensed Consolidated Balance Sheets.

The following table presents activity for the six months ended June 30, 2024:

	Liability as of December 31, 2023	2024 Activity			Liability as of June 30, 2024
		Costs Recognized	Cash Payments	Other ^(a)	
2024 Plan					
Personnel-related	\$ —	\$ 9	\$ (3)	\$ (2)	\$ 4
Total accrued restructuring	\$ —	\$ 9	\$ (3)	\$ (2)	\$ 4

(a) Represents non-cash payments in Company stock.

FINANCIAL CONDITION, LIQUIDITY AND CAPITAL RESOURCES

Financial Condition

	June 30, 2025	December 31, 2024	Change
Total assets	\$ 4,298	\$ 4,223	\$ 75
Total liabilities	3,728	3,573	155
Total stockholders' equity	570	650	(80)

Total assets increased \$75 million from December 31, 2024 to June 30, 2025 primarily related to an increase in accounts receivable due to seasonality and increased development advance notes and loan receivables in support of our growth strategy. Total liabilities increased \$155 million from December 31, 2024 to June 30, 2025 primarily related to a \$114 million increase in our outstanding debt and an increase in deferred revenues in connection with our co-branded credit card program. Total equity decreased \$80 million from December 31, 2024 to June 30, 2025 primarily due to \$153 million of stock repurchases and \$64 million of dividends declared, partially offset by our net income.

Liquidity and Capital Resources

Historically, our business generates sufficient cash flow to not only support current operations, future growth initiatives and dividend payments to stockholders, while also enabling us to create additional value for our stockholders in the form of share repurchases.

As of June 30, 2025, our liquidity approximated \$580 million. Given the minimal capital needs and flexible cost structure of our business, we believe that our existing cash, cash equivalents, cash generated through operations and our expected access to financing facilities, together with funding through our revolving credit facility, will be sufficient to fund our operating activities, anticipated capital expenditures and growth needs.

As of June 30, 2025, we were in compliance with the financial covenants of our credit agreement and expect to remain in such compliance. As of June 30, 2025, we had a term loan B with a principal outstanding balance of \$1.5 billion maturing in 2030, a term loan A with a principal outstanding balance of \$352 million maturing in 2027, \$500 million senior unsecured notes due in August 2028 and a five-year revolving credit facility maturing in 2027 with a maximum aggregate principal amount of \$750 million, of which \$221 million was outstanding.

The interest rate per annum applicable to our term loan B is equal to, at our option, either a base rate plus an applicable rate of 0.75% or the Secured Overnight Financing Rate ("SOFR") plus an applicable rate of 1.75%. Our revolving credit facility and term loan A are subject to an interest rate per annum equal to, at our option, either a base rate plus a margin ranging from 0.50% to 1.00% or SOFR plus a 0.10% SOFR adjustment, plus a margin ranging from 1.50% to 2.00%, in either case based upon our total leverage ratio and the total leverage of our restricted subsidiaries. As of June 30, 2025, the margin on our term loan A was 1.75%.

As of June 30, 2025, we had pay-fixed/receive-variable interest rate swaps which hedge the interest rate exposure on \$1.4 billion, effectively representing nearly 95% of the outstanding amount of our term loan B. The interest rate swaps have weighted average fixed rates (plus applicable spreads) ranging from 3.31% to 3.84% based on various effective dates for each of the swap agreements, with \$475 million expiring in the fourth quarter of 2027, \$600 million of swaps that expire in the second quarter of 2028 and \$350 million expiring in the third quarter of 2028.

As of June 30, 2025, our credit rating was Ba1 from Moody's Investors Service and BB+ from both Standard and Poor's Rating Agency and Fitch Ratings. A credit rating is not a recommendation to buy, sell or hold securities and is subject to revision or withdrawal by the assigning rating organization. Reference in this report to any such credit rating is intended for the limited purpose of discussing or referring to aspects of our liquidity and of our costs of funds. Any reference to a credit rating is not intended to be any guarantee or assurance of, nor should there be any undue reliance upon, any credit rating or change in credit rating, nor is any such reference intended as any inference concerning future performance, future liquidity or any future credit rating. Our liquidity and access to capital may be impacted by our credit ratings, financial performance and global credit market conditions.

CASH FLOW

The following table summarizes the changes in cash, cash equivalents and restricted cash during the six months ended June 30, 2025 and 2024:

	Six Months Ended June 30,		
	2025	2024	Change
Cash provided by/(used in)			
Operating activities	\$ 129	\$ 77	\$ 52
Investing activities	(71)	(31)	(40)
Financing activities	(122)	(32)	(90)
Effects of changes in exchange rates on cash, cash equivalents and restricted cash	1	(1)	2
Net change in cash, cash equivalents and restricted cash	<u>\$ (63)</u>	<u>\$ 13</u>	<u>\$ (76)</u>

Net cash provided by operating activities increased \$52 million compared to the prior-year period primarily due to the absence of payments made associated with defending a hostile takeover attempt in 2024.

Net cash used in investing activities increased \$40 million compared to the prior-year period primarily due to an increase in cash used for loans in connection with development activities.

Net cash used in financing activities increased \$90 million compared to the prior-year period primarily due to a reduction in net debt borrowings, partially offset by \$33 million of lower stock repurchases.

Capital Deployment

Our first priority is to invest in the business to support long-term growth and enhance our competitive position. This includes deploying capital to attract high quality assets into our system, funding select technology initiatives aligned with our strategic objectives, supporting brand refresh programs that improve quality and protect brand equity, and pursuing acquisitions or similar transactions that are accretive and strategically enhancing to our business. We also expect to maintain a regular dividend payment. Excess cash generated beyond these needs is expected to be available for enhanced stockholder return in the form of stock repurchases.

During the six months ended June 30, 2025, we invested \$19 million on capital expenditures primarily related to information technology, including digital innovation. For 2025, we anticipate total capital expenditures of approximately \$40-45 million.

In addition, we deployed \$51 million during the quarter in development advance notes (net of repayments) and expect to invest approximately \$110 million for 2025. These investments play a crucial role in attracting higher fee-per-available-room (“FeePAR”) hotels into our system, strengthening our portfolio with more premium properties. We may also offer other forms of financial support, such as enhanced credit support, to drive our business growth and increase our competitive position.

We also spent \$52 million on loans to franchisees during the six months ended June 30, 2025 to support hotel development activities.

We have outstanding development advance notes, loans and accounts receivables with a large franchisee that is currently negotiating a credit facility with lenders. If the franchisee is unable to finalize its credit facility, it could encounter liquidity issues and require us to pursue the guarantees and collateral securing the development advance notes, loans and accounts receivables and impact the recoverability of a portion of our assets.

We expect all our cash needs to be funded from cash on hand, cash generated through operations, and/or availability under our revolving credit facility.

Stock Repurchase Program

In May 2018, our Board approved a share repurchase plan pursuant to which we were authorized to purchase up to \$300 million of our common stock. Our Board has increased the capacity of the program by \$300 million in 2019, \$800 million in 2022, \$400 million in 2023 and \$400 million in 2024. Under the plan, we may, from time to time, purchase our common stock through various means, including, without limitation, open market transactions, privately negotiated transactions or tender offers, subject to the terms of the tax matters agreement entered into in connection with our spin-off.

Under our current stock repurchase program, we repurchased approximately 1.7 million shares at an average price of \$88.73 for a cost of \$153 million during the six months ended June 30, 2025. As of June 30, 2025, we had \$386 million of remaining availability under our program.

Dividend Policy

We declared cash dividends of \$0.41 per share in the first and second quarters of 2025 (\$64 million in aggregate).

The declaration and payment of future dividends to holders of our common stock is at the discretion of our Board and depends upon many factors, including our financial condition, earnings, capital requirements of our business, covenants associated with certain debt obligations, legal requirements, regulatory constraints, industry practice and other factors that our Board deems relevant.

LONG-TERM DEBT COVENANTS

Our credit facilities contain customary covenants that, among other things, impose limitations on indebtedness; liens; mergers, consolidations, liquidations and dissolutions; dispositions, restricted debt payments, restricted payments and transactions with affiliates. Events of default in these credit facilities include, among others, failure to pay interest, principal and fees when due; breach of a covenant or warranty; acceleration of or failure to pay other debt in excess of a threshold amount; unpaid judgments in excess of a threshold amount, insolvency matters; and a change of control. The credit facilities require us to comply with a financial covenant to be tested quarterly, consisting of a maximum first-lien leverage ratio of 5.0 times. The ratio is calculated by dividing consolidated first lien indebtedness (as defined in the credit agreement) net of consolidated unrestricted cash as of the measurement date by consolidated EBITDA (as defined in the credit agreement), as measured on a trailing four-fiscal-quarter basis preceding the measurement date. As of June 30, 2025, our first-lien leverage ratio was 2.9 times.

The indenture, as supplemented, under which the senior notes due 2028 were issued, contains covenants that limit, among other things, our ability and that of certain of our subsidiaries to (i) create liens on certain assets; (ii) enter into sale and leaseback transactions; and (iii) merge, consolidate or sell all or substantially all of our assets. These covenants are subject to a number of important exceptions and qualifications.

As of June 30, 2025, we were in compliance with the financial covenants described above.

SEASONALITY

While the hotel industry is seasonal in nature, periods of higher revenues vary property-by-property and performance is dependent on location and guest base. Based on historical performance, revenues from franchise contracts are generally higher in the second and third quarters than in the first or fourth quarters due to increased leisure travel during the spring and summer months. Our cash from operating activities may not necessarily follow the same seasonality as our revenues and may vary due to timing of working capital requirements and other investment activities. The seasonality of our business may cause fluctuations in our quarterly operating results, earnings, profit margins and cash flows. As we expand into new markets and geographical locations, we may experience increased or different seasonality dynamics that create fluctuations in operating results different from the fluctuations we have experienced in the past.

COMMITMENTS AND CONTINGENCIES

We are involved in claims, legal and regulatory proceedings and governmental inquiries related to our business. Litigation is inherently unpredictable and, although we believe that our accruals are adequate and/or that we have valid defenses in these matters, unfavorable results could occur. As such, an adverse outcome from such proceedings for which claims are awarded in excess of the amounts accrued, if any, could be material to us with respect to earnings and/or cash flows in any given reporting period. As of June 30, 2025, the potential exposure resulting from adverse outcomes of such legal proceedings could, in the aggregate, range up to approximately \$8 million in excess of recorded accruals. However, we do not believe that the impact of such litigation should result in a material liability to us in relation to our financial position or liquidity. For a more detailed description of our commitments and contingencies see Note 10 - Commitments and Contingencies to the Condensed Consolidated Financial Statements contained in Part I, Item 1 of this report.

CRITICAL ACCOUNTING POLICIES

In presenting our financial statements in conformity with U.S. GAAP, we are required to make estimates and assumptions that affect the amounts reported therein. Several of the estimates and assumptions we are required to make relate to matters that are inherently uncertain as they pertain to future events. However, events that are outside of our control cannot be predicted and, as such, they cannot be contemplated in evaluating such estimates and assumptions. If there is a significant unfavorable change to current conditions, it could result in a material impact to our consolidated results of operations, financial position and liquidity. We believe that the estimates and assumptions we used when preparing our financial statements were the most appropriate at that time. These Condensed Consolidated Financial Statements should be read in conjunction with our 2024 Consolidated Financial Statements included in our most recent Annual Report on [Form 10-K](#) filed with the U.S. Securities and Exchange Commission (the “SEC”) and any subsequent reports filed with the SEC, which includes a description of our critical accounting policies that involve subjective and complex judgments that could potentially affect reported results.

Item 3. Quantitative and Qualitative Disclosures About Market Risk.

We use various financial instruments, including interest swap contracts, to reduce the interest rate risk related to our debt. We also use foreign currency forwards to manage and reduce the foreign currency exchange rate risk associated with our foreign currency denominated receivables and payables, forecasted royalties, forecasted earnings and cash flows of foreign subsidiaries and other transactions.

We are exclusively an end user of these instruments, which are commonly referred to as derivatives. We do not engage in trading, market making or other speculative activities in the derivatives markets. More detailed information about these financial instruments is provided in Note 9 - Fair Value to the Condensed Consolidated Financial Statements. Our principal market exposures are interest rate and currency exchange rate risks.

We assess our exposures to changes in interest rates utilizing a sensitivity analysis. The sensitivity analysis measures the potential impact in earnings, fair values and cash flows based on a hypothetical 10% change (increase and decrease) in interest rates. Our variable-rate borrowings, which include our term loan, a portion of which has been swapped to a fixed interest rate, and any borrowings we make under our revolving credit facility, expose us to risks caused by fluctuations in the applicable interest rates. The total outstanding balance of such variable-rate borrowings, net of swaps, was \$680 million as of June 30, 2025. A hypothetical 10% change in our effective weighted average interest rate on our variable-rate borrowings would result in a \$3 million increase or decrease to our annual long-term debt interest expense, and a one-point change in the underlying interest rates would result in approximately a \$7 million increase or decrease in our annual interest expense.

The fair values of cash and cash equivalents, trade and notes receivables, accounts payable and accrued expenses and other current liabilities approximate their carrying values due to the short-term nature of these assets and liabilities. The carrying amounts of loans receivables, primarily included in other non-current assets in the Condensed Consolidated Balance Sheets, approximate fair value as the interest rates on such notes are comparable to market rates.

We have foreign currency rate exposure to exchange rate fluctuations worldwide, particularly with respect to the Canadian Dollar, Chinese Yuan, Euro, Brazilian Real, British Pound and Argentine Peso. We anticipate that such foreign currency exchange rate risk will remain a market risk exposure for the foreseeable future.

We use a current market pricing model to assess the changes in the value of our foreign currency derivatives used by us to hedge underlying exposure that primarily consists of our non-functional-currency current assets and liabilities. The primary assumption used in these models is a hypothetical 10% weakening or strengthening of the U.S. dollar against all our currency exposures as of June 30, 2025. The gains and losses on the hedging instruments are largely offset by the gains and losses on the underlying assets, liabilities or expected cash flows. As of June 30, 2025, the absolute notional amount of our outstanding foreign exchange hedging instruments was \$302 million. We have determined through such analyses that a hypothetical 10% change in foreign currency exchange rates would have resulted in approximately a \$10 million increase or decrease to the fair value of our outstanding forward foreign currency exchange contracts, which would generally be offset by an opposite effect on the underlying exposure being economically hedged.

Argentina is considered to be a highly inflationary economy. As of June 30, 2025, we had total net exposure in Argentina relating to foreign currency of approximately \$8 million. We incurred \$1 million of foreign currency exchange losses and immaterial gains during the six months ended June 30, 2025 and 2024, respectively.

Our total market risk is influenced by a wide variety of factors including the volatility present within the markets and the liquidity of the markets. There are certain limitations inherent in the sensitivity analyses presented. While probably the most

meaningful analysis, these “shock tests” are constrained by several factors, including the necessity to conduct the analysis based on a single point in time and the inability to include the complex market reactions that normally would arise from the market shifts modeled.

Item 4. Controls and Procedures.

- (a) *Disclosure Controls and Procedures.* As of the end of the period covered by this report, we carried out an evaluation, under the supervision and with the participation of our management, including our principal executive and principal financial officers, of the effectiveness of the design and operation of our disclosure controls and procedures (as such term is defined in Rule 13(a)-15(e) of the Exchange Act). Based on such evaluation, our principal executive and principal financial officers concluded that our disclosure controls and procedures were effective and operating to provide reasonable assurance that information required to be disclosed by us in the reports we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the rules and forms of the SEC, and to provide reasonable assurance that such information is accumulated and communicated to our management, including our principal executive and principal financial officers, as appropriate, to allow timely decisions regarding required disclosure.
- (b) *Internal Control Over Financial Reporting.* There have been no changes in our internal control over financial reporting (as such term is defined in Rule 13a-15(f) under the Exchange Act) during the period to which this report relates that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting. As of June 30, 2025, we utilized the criteria established in *Internal Control-Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission.

PART II – OTHER INFORMATION**Item 1. Legal Proceedings.**

We are involved in various claims, legal and regulatory proceedings arising in the ordinary course of business, none of which, in the opinion of management, is expected to have a material adverse effect on our financial condition. See Note 10 - Commitments and Contingencies to the Condensed Consolidated Financial Statements for a description of claims and legal actions arising in the ordinary course of our business.

Item 1A. Risk Factors.

The discussion of our business and operations should be read together with the risk factors contained in Item 1A of our Annual Report on [Form 10-K](#) for the fiscal year ended December 31, 2024 (“Annual Report”), filed with the Securities and Exchange Commission, which describe various risks and uncertainties to which we are or may become subject. These risks and uncertainties have the potential to affect our business, financial condition, results of operations, cash flows, strategies or prospects in a material and adverse manner.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

In May 2018, our Board approved a share repurchase plan pursuant to which we were authorized to purchase up to \$300 million of our common stock. Our Board has increased the capacity of the program by \$300 million in 2019, \$800 million in 2022, \$400 million in 2023 and \$400 million in 2024. The share repurchase plan has no termination date. Below is a summary of our common stock repurchases, excluding excise taxes and fees, by month for the quarter ended June 30, 2025:

Period	Total Number of Shares Purchased	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plan	Approximate Dollar Value of Shares that May Yet Be Purchased Under Plan
April	527,144	\$ 83.28	527,144	\$ 418,473,345
May	41,210	84.92	41,210	414,973,623
June	354,484	80.74	354,484	386,354,100
Total	922,838	\$ 82.38	922,838	\$ 386,354,100

Item 3. Defaults Upon Senior Securities.

None.

Item 4. Mine Safety Disclosures.

Not applicable.

Item 5. Other Information.

During the three months ended June 30, 2025, no directors or executive officers entered into, modified or terminated, contracts, instructions or written plans for the sale or purchase of the Company’s securities that were intended to satisfy the affirmative defense conditions of Rule 10b5-1 or that constituted non-Rule 10b5-1 trading arrangements (as defined in Item 408 of Regulation S-K).

Item 6. Exhibits.

The exhibit index appears on the page immediately following the signature page of this report.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

WYNDHAM HOTELS & RESORTS, INC.

Date: July 24, 2025

By: /s/ Michele Allen
Michele Allen
Chief Financial Officer and Head of Strategy

Date: July 24, 2025

By: /s/ Nicola Rossi
Nicola Rossi
Chief Accounting Officer

EXHIBIT INDEX

<u>Exhibit No.</u>	<u>Description</u>
15.1 *	Letter re: Unaudited Interim Financial Information
31.1 *	Certification of President and Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.2 *	Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32 **	Certification of President and Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350 adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
101.INS*	XBRL Instance Document - the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document
101.SCH*	XBRL Taxonomy Extension Schema Document
101.CAL*	XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF*	XBRL Taxonomy Extension Definition Linkbase Document
101.LAB*	XBRL Taxonomy Extension Label Linkbase Document
101.PRE*	XBRL Taxonomy Extension Presentation Linkbase Document
104	Cover Page Interactive Data File - the cover page interactive data file does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document

* Filed herewith.

** Furnished with this report.

July 24, 2025

To the Board of Directors and Stockholders of
Wyndham Hotels & Resorts, Inc.
22 Sylvan Way
Parsippany, New Jersey 07054

We are aware that our report dated July 24, 2025, on our review of the interim financial statements of Wyndham Hotels & Resorts, Inc. appearing in this Quarterly Report on Form 10-Q for the quarter ended June 30, 2025, is incorporated by reference in Registration Statement No. 333-224923 on Form S-8 and Registration Statement No. 333-232421 on Form S-8.

/s/ Deloitte & Touche LLP
New York, New York

CERTIFICATION

I, Geoffrey A. Ballotti, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Wyndham Hotels & Resorts, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's Board of Directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: July 24, 2025

/s/ GEOFFREY A. BALLOTTI

PRESIDENT AND CHIEF EXECUTIVE OFFICER

CERTIFICATION

I, Michele Allen, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Wyndham Hotels & Resorts, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's Board of Directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: July 24, 2025

/s/ MICHELE ALLEN

CHIEF FINANCIAL OFFICER AND HEAD OF STRATEGY

**CERTIFICATION OF PRESIDENT AND CEO AND CFO PURSUANT TO
18 U.S.C. SECTION 1350**

In connection with the Quarterly Report of Wyndham Hotels & Resorts, Inc. (the “Company”) on Form 10-Q for the period ended June 30, 2025, as filed with the Securities and Exchange Commission on the date hereof (the “Report”), Geoffrey A. Ballotti, as President and Chief Executive Officer of the Company, and Michele Allen, as Chief Financial Officer and Head of Strategy of the Company (each, the “Reporting Person”), each hereby certifies, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to the best of the Reporting Person’s knowledge:

- (1.) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2.) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ GEOFFREY A. BALLOTTI

GEOFFREY A. BALLOTTI

PRESIDENT AND CHIEF EXECUTIVE OFFICER

July 24, 2025

/s/ MICHELE ALLEN

MICHELE ALLEN

CHIEF FINANCIAL OFFICER AND HEAD OF STRATEGY

July 24, 2025